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COMMERCIAL CONTRACT TRAINING, MARINE CORPS AREA VOTEC SUPPORT CENTER (AVSC) GUIDELINES

D. R. Copeland, et al

Naval Training Equipment Center Orlando, Florida

June 1975

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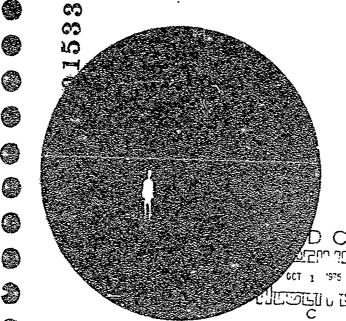
Training Analysis And Evaluation Group

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COMMERCIAL CONTRACT TRAINING
MARINE CORPS AREA VOTEC SUPPORT CENTER
(AVSC) GUIDELINES



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JUNE 1975

INFURMATION SERVICE

provides a basis for training and cost-effectiveness analyses necessary for sound management decisions subsequent to initiation of procurement action of training services from commercial sources. This report contains information useful to Area VOTEC Support Center personnel and others involved with implementation and functional management of a VOTEC program. Most importantly, TAEG Reports 22-1 and 22-2 present a plan

to initiate, develop, implement, manage, and administer commercial

DD ("NOV .. 1473 (PAGE 1)

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Unclassified

Security Classification

Unclassified LINK A LINK B LINK C **KEY WORDS** ROLE ROLE ROLE Basic Skill Contract Procedure Training Specification for Basic Skills Apprentice Training
VOTEC Training from Commercial Sources ABSTRACT (continued) contract training programs to support appropriate active and reserv

Unclassified

Security Classification

COMMERCIAL CONTRACT TRAINING MARINE CORPS AREA VOTEC SUPPORT CENTER (AVSC) GUIDELINES

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June 1975

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SECTION I

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INTRODUCTION

This part of the Commercial Contract Training investigation prescribes a system for conducting Vocational/Technical (VOTEC) training on a daily basis from commercial sources. Essentially, core groups of professionals from the training, comptroller and procurement fields will be tasked under the designator Area VOTEC Support Center (AVSC) at selected Marine Corps installations for the purpose of assisting commands during the planning, procurement and monitoring phases of the VOTEC training procurement process. The parcelines provided are not intended to provide final answers to all problems but rather to highlight probable areas of consideration that will confront those implementing the program. In addition. sections are included that contain data and basic notions that have proven to the as a result of experience gained during past VO.EC type efforts. As with any new program, some modifications due to local conditions may be required to appieve program aims. Taken in this perspective, the included information will provide assistance during initiation of VOTEC training.

Prior to using the data within this report, personnel administering the VOTEC program should familiarize themselves with the contents of TAEG Report 22-1, Commercial Contract Training; the Training Specification for Navy/Marine Corps Vocational/Technical (VOTEC) Skill Training Program (appendix A); and the Program of Instruction (POI) for the training course to be procured.

SECTION 11

VOTEC BASIC CONCEPTS

VOTEC . . .

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- 1. Is a method of obtaining Military Occupational Speciality (MOS) qualification training in whole or in part with Managed On-the-Job Training (MOJT) follow-on training.
- 2. Is not intended to compete with or replace service or interservice school training but to be an adjunct to such training during peak loading or general mobilization and coverage for nonexistent training.
- Should be a centralized controlled program for purposes of management.
- 4. Takes advantage of quality public and private readily available training resources.
- 5. Is "grass roots" in nature providing opportunity for the unit commander through force commander to train or upgrade needed MOS qualified personnel.
- 6. Is cost effective for many low density MOS qualification requirements.
- Is for "basic skills" training; i.e., to provide a military occupational skill capability.
 - 8. Is not a "pre-retirement" training program.
- Must meet accepted standards (accreditation of recognized agency or command having skill area cognizance).
- 10. Must allow a degree of flexibility among AVSC's as a function of VOTEC school availability.
- 11. Must be accomplished within reasonable commuting distance of student's home station to be truly cost effective.
- Should not take student personnel completely out of the military environment.
- 13. May require some MOJT before full military certification is granted after formal VOTEC training is completed.
 - 14. May provide recognition or credit by school institutions.

- 15. Must be accomplished on a basis of service need rather than nice to have or general personnel development.
- 16. Requires a cooperative effort by the military unit, the AVSC and procurement personnel as well as contracted institution personnel to be successful.

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17. Must meet Armed Services Procurement Regulations (ASPR) criteria.

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SECTION III

VOTEC COORDINATION STRUCTURE

The VOTEC coordination structure is defined as those administrative/approval channels through which a request for VOTEC training from commercial sources should pass to most efficiently affect such training.

The design of the coordination structure for VOTEC training was based upon the following precepts:

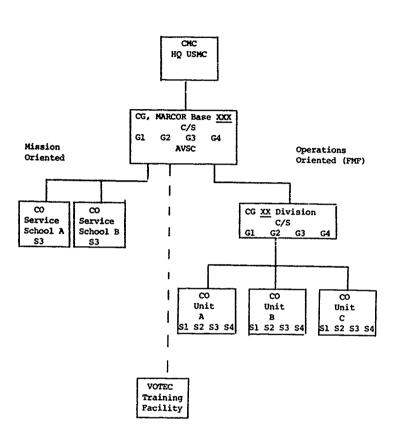
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- Policy and annual funding/budgeting responsibility should be centralized at Headquarters, Marine Corps.
- 2. Functional management of AVSC's should be under the cognizance of commanding officers of Marine Corps bases and other major nstallations having resources such as training staffs and contracting departments in existence, thus minimizing VOTEC implementation impact.
- 3. Basic skills training should be conducted at VOTEC institutions while Marine students remain in garrison.

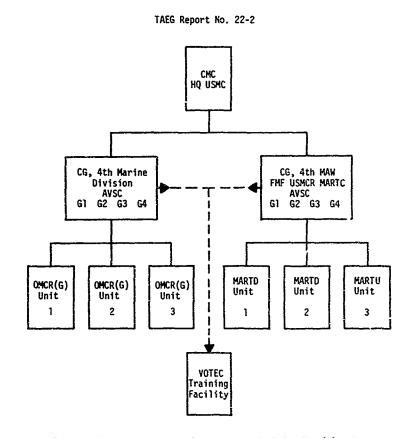
The YOTEC coordination structure is contained in figures 1 and 2. It should be noted there are separate sponsors for the regular and reserve components of the YOTEC program. This creates different avenues of approval and funding for the AVSC personnel to consider. Area YOTEC Support Center actions required to provide actual training to the Marine student, however, are the same in either case. Key responsibilities of command levels of authority and YOTEC institutions are provided in figure 3.



NOTE: (1) G-3/S-3 staffs primarily concerned.

Figure 1. Recommended USMC VOTEC Coordination Structure

⁽²⁾ Assistance of G-4 at MARCOR Base level required for contractural assistance.



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NOTE: CG, 4th MARDIY currently acting as AVSC for OMCR(6) units.

Key responsibilities of command levels of authority and VOTEC institutions are provided in figure 3.

Figure 2. Recommended USMCR VOTEC Coordination Structure

O4C	AREA YOTEC SUPPORT CENTERS
Provide overall management functions for YOTEC program.	1. Maintain liaison with HQMC for advisory and funding as appropriate.
2. Provide budget support for YOTEC. 3. Determine and publish appropriate directions to operational commands and AYSC's. 4. Maintain AYSC's liaison for funding, special operations, and policy directions and clarification.	2. Maintain surveyed YOTEC school data. 3. Process YOTEC training requests. 4. Act as general YOTEC training agent and information center. 5. Aid in course selection. 6. Provide funding coordination.
FUNCTIONAL COMMANDS 1. Responsive to HCMC for YOTEC requirements as appropriate. 2. Coordinate and approve Unit YOTEC training requests. 3. Monitor YOTEC effort as required.	 Provide school selection assistance. Coordinate confracting. Coordinate support services for trainin Monitor training and coordinate support as required. Provide planning data as required to HQMC.
UNITS 1. Determine training requirements.	
2. Determine YOTEC training requirements.	VOTEC INSTITUTIONS

Submit YOTEC request for training to

4. Assist and coordinate with AYSC during

5. Submit YOIEC completion report.

as required.

AYSC's via command chain as required.

implementation and conduct of training

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- Provide inputs to assist in finalization of YOTEC efforts.
- Coordinate planned POTEC effort with school administration.
- 3. Megotiate YOTEC contract.
- Provide facility, instruction, and equipment, according to contract.

Figure 3. VOTEC Command and Functional Responsibilities

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SECTION IV

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TYPICAL FUNCTIONAL PROCESS TO OBTAIN VOTEC TRAINING

- l. Unit, service school or operational command determines the $\mbox{\sc VOTEC}$ training requirement.
- 2. Unit or command submits VOTEC training requirement to AVSC via functional command approval chain.
- 3. Functional command coordinates training request as appropriate and forwards with approval to AVSC.
- Requesting command and AVSC select most appropriate training sources and layout basic planning.
- 5. AYSC provides or secures funding, initiates contractual effort with the contracting officer, and coordinates initial institutional contact(s).
- 6. Representatives of school, unit, contracting officer, and AVSC meet for common definition of requirements for course of instruction.
- 7. Contract negotiated according to ASPR and specifications for training.
- 8. Training initiated by school; monitored and supported by the AVSC and requesting command as appropriate via the contracting officer.
- 9. Training completed. Necessary administrative details related to student records, contract close-out and reporting completed.

NOTE: Step 3 approval chain should be minimal and associated with S-3, G-3 function.

SECTION V

CONTRACTING NOTES

INTRODUCTION

Training personnel, in general, have little experience in the area of conducting contractual negotiations in accordance with the ASPR and therefore the procurement team should include representatives of the contracting officer assigned early in the procurement planning cycle.

The ASPR have had a long history of development and have undergone many revisions and modifications based upon legal decisions, legislative actions, and experience. As a result, the ASPR are a viable yet complicated set of procurement regulations to the unindoctrinated. Contractual provisions under the ASPR, how er, are available for any reasonable procurement of services but require the professional assistance of contracting personael to the training agency to properly affect the legal procurement of training services.

Concerning contracted institutional training, the most often asked question by school authorities is: "What do you want the student trained to do and to what depth?" The answer to this two-part question must be resolved before any contractual work statement or description of training can be prepared. The most appropriate method available to accomplish this task is through the use of terminal performance objectives. It should be understood that a clear, detailed statement of the training requirement is the key to the success of the VOTEC program as well as being a necessary and vital part of the contractual document. To assist in the description of training, a Training Specification for VOTEC Training (appendix A) is available and should be used in conjunction with the applicable POI.

ARMED SERVICES PROCUREMENT REGULATIONS (ASPR)

Basic concepts of the ASPR include:

- Equal opportunity for qualified offerors to submit priced bids or proposals for equal services or supplies.
- Award of the contract to the offeror submitting the lowest reasonable and acceptable bid or proposal cost for the services or products.
- Impartial and responsible action during the period of the contract by both the Government and the contractor.

Section III of the ASPR covers procurement by negotiation which in most cases will be a sethod used in VOTEC procurement. Part 2 of section III of the ASPR covers Circumstances Permitting Negotiation (in lieu of formal advertising) which should be reviewed by those involved with VOTEC procurement.

In most cases, the appropriate contractual instrument will be a negotiated "Indefinite Quantity Contract" in accordance with ASPR 3-409 and/or 3-508.

A bilateral contract (with both parties signing) is recommended, whenever feasible, utilizing Standard Form 26 (Award/Contract) and DD Form 1155 (Order for Supplies or Services/Request for Quotations) as the vehicle for ordering services under the contract. The Standard Form 33 (Solicitation, Offer and Award), "single" signature approach, however, may be appropriate in some instances. In addition, small putchase procedures utilizing the DD Form 1155 are permitted for procurements up to and including \$10,000 if appropriate under the circumstances of each case.

GENERAL CONTRACT REQUIREMENTS

Of primary importance, regardless of contract type, is the award of a good, legal contract meeting the following requirements and constraints, as applicable:

- 1. Requirements. Contracts in support of the VOTEC training program may provide capability of the program to function:
 - a. In either an institutional or industrial environment
 - At multiple geographical locations
 - c. For basic or advanced entry level skill training
 - d. For Regular or Reserve component members
 - e. With varied student quantity input
- f. With provisions for payment of a deliverable item (i.e., trained student) rather than by course duration or cost per hour of instruction. See definition of "trained student" contained in the Training Specification for VOTEC Training (appendix A).
- g. With minimal administrative effort, but capable of activating various items of the covering contract as need dictates, particularly if a long-term multiple course type contract is involved.

- h. With provision for annual and/or multi-year training endeavors
- i. With provision for entering students in institutionscheduled courses as well as separate all-military student courses.
- 2. Constraints. The following are considered as practical constraints relative to contractual effort in support of VOTEC training:
- a. Contract should be limited to the continental United States, Alaska, and Hawaii.
- b. Each contract should not meet or exceed \$100,000 per annum.
- c. Contract should not be used in competition with service school or interservice school MOS training but as an adjunct to such training.
- d. Training should occur within reasonable commuting distance of students' home duty station.

TYPICAL CONTRACT

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- As previously stated, a typical contract for YOTEC procurement will generally be an "Indefinite Quantity" type and will consist of a cover (award) page, sections, clauses and/or provisions, and attachments in accordance with the Uniform Contract Format prescribed in ASPR.
- The Standard Form 33 is a solicitation document which may be used for contract award as well as solicitation when the bidder's offer in response to the Government's solicitation (SF 33 and accompanying documentation) is accepted by the Government without further negotiation or significant change.
- 3. When it is desirable to have both parties sign the contract (e.g., offer submitted by prospective contractor leads to further negotiation), DD Form 26 shall be used for the contract award and replaces the SF 33. Regardless of which form is used for the award, DD Form 1155 is used to place individual orders against the basic Indefinite Quantity Contract. In effect, the basic contract sets forth the overall items, descriptions, conditions, provisions and clauses and the DD Form 1155 is used to place and obligate individual orders for specific services covered by the basic contract.

CONTRACT FORMAT/CONTENTS

ASPR paragraphs 2-201 and 3-501 set forth the details for structuring solicitations, and resulting contracts, in accordance with the Uniform Contract Format (including the Table of Contents). For general information purposes, however, a typical VOTEC solicitation or contract would generally include the following:

- Section A Cover sheet on solicitations only (DD Form 1707 or 1706)
- Section B Contract Form and Representations, Certifications, and other Statements of Offeror:

 SF 33 (Used in solicitation and in some instances as cover page of the contract)

 DD Form 26 (Contract only when SF 33 not used for contract award)
- Section C Solicitation Instructions and Conditions and Notices to Offerers (Solicitation only)
- Section D Evaluation Factors for Award (as applicable in solicitation only).

The <u>Schedule</u> of the solicitation or contract includes the following sections as applicable:

- Section E Supplies/Services and Prices
- Section F Description/Specifications
- Section G Preservation/Packaging/Packing not normally needed in a VOTEC contract.
- Section H Deliveries or Performance
- Section I Inspection and Acceptance
- Section J Special Provisions (other than those covered by sections E through I and section K)
- Section K Contract Administration Data
- Section L General Provisions. (Reference to mandatory and other applicable clauses whether included by reference to ASPR or to be included in full text as attachment(s).)
- Section H List of Documents, Exhibits, and Other Attachments included in the solicitation or contract.

In addition, a VOTEC solicitation or contract will generally include, as a minimum, the following attachments:

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- Attachment (1) List of Clauses Incorporated by Reference to ASPR
- Attachment (2) Copies of clauses included in their full text
- Attachment (3) Training Specification for VOTEC Skill Training Programs
- Attachment (4) Applicable Program of Instruction (POI).

NOTE: The contract provisions and/or clauses required for a VOTEC contract will depend upon the specific training being procured.

EXPLANATION OF CONTRACT SECTIONS. Section E, although brief in nature, must outline clearly all specific items (whether supplies or services) to be priced and delivered or performed under the contract. Section F describes in further detail those items listed in section E and references appropriate specifications which are listed in section M of the contract schedule and included as attachments. Unusual or special conditions or provisions, such as contractor travel, are generally covered in section J. The titles of the other schedule sections are essentially self-explanatory.

An understanding of the above contracting information by training personnel is important since the heart of the contractural package for training is the detailed description of the training parameters and requirements prepared by the training personnel. In the event a particular curriculum or other required course of instruction does not contain specific terminal course objectives, assistance should be sought from the command or service school having cognizance for the type of training required.

SECTION VI

TYPICAL SURVEY FORMS

The VOTEC facility and curriculum survey forms included within this section may be used individually or as a total package during the process of evaluating public and commercial sources of basic skills training. The sample included is intended to be used as a basic guide to collect necessary data from which logical conclusions may be drawn during the selection process for the proper facility/contractor to provide the desired training.

A listing of aforementioned forms and comments for their use follows:

YOTEC Training Survey Forms:

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Part ?	General Information
Part 2	Instructional Approach
Part 3	Facilities
Part 4	Special Facilities for Training
Part 5	Institutions with Dormitory Facilities

VOTEC TRAINING SURVEY FORM

Part 1. GENERAL INFORMATION

Institution		
Address		
Date of Survey		
A. PERSONNEL CONTACTED:		
<u>nafe</u>	TITLE	TELEPHONE
B. Courses of interest TITLE	to VOTEC program:	REASON FOR INTEREST
C. Is institution inter	rested in participat	ing in VOTEC program?
Yes No		
Under what conditions?	Short range	Long range Both

O		Part 1. GENERAL INFORMATION (continued)
0	D.	Has institution had previous experience with VOTEC or other government or commercial training programs?
0		
0	E.	Is institution controlled by: State County City or Independent ?
0		
O	F.	List agencies providing licensing and/or accreditation for institution.
()		
Ċ		
Č.	G.	Enrollment: Full Time Part Time
(Day: Evening:
		Total:
	н.	List or attach standard tuition and fees schedule.
ŧ		
	ı.	Commuting distance to training facility from military installation.
		milesminutes

VOTEC TRAINING SURVEY FORM

Part 2. INSTRUCTIONAL APPROACH

A.	Conventional lock step Individualized
В.	Average class size
C.	Instructor/Student ratio: Classroom Laboratory
	Shop Area
D.	Typical Instruction: Classroom % Seminar % Programmed
	Text% Lab/Workshop% Self Study% Testing%
Ε.	Performance Testing: Written Practical Both
F.	Curriculum Committee: StaffIndustryCommunity
	Other
G.	Do library services include: Technical books and periodicals
	Copying machine Audio tapes Microfilm and recorders
	Designated study spaces
н.	Do instructional services include: Audio tape
	A-V materials Instructional television tapes
	Micro materials Classroom training aids

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NOTES:

VOTEC TRAINING SURVEY FORM

Part 3. FACILITIES

~	NOTE:	Recommended Guidelines	for Determ	ining Adequat	e Space:
U		(i) General classroom (2) Laboratory/Shop /			
O		(3) Auditorium - 6 sc (4) Learning Center (ft/student	-	/student
.373	A.	Is training space adequate	for:		
U		Classrooms Laborator	ry/Shop Areas	Audi	torium
1		Study areas			
-	В.	Are classrooms within	or adjacent	t to sh	op areas?
1	c.	Are any safety violations of	bvious?	If yes, e	xplain in No
-as	D.	In your opinion, how do tra	ining areas	appear consi	dering the
		following criteria:			
0			Good	Marginal	Poor
0		General appearance			
		Condition of equipments	<u> </u>		·
		Training aid availability	 	 	
44. \$ \frac{1}{2}		Lighting	ļ		
		Ventilation			
~ /·		Heating and cooling			
		Noise			
• /		Sanitation			
• •		Layout for student convenience			
	ξ.	Is adequate student parking	available?		

VOTEC TRAINING SURVEY FORM

Part 3. FACILITIES (continued)

F. List eating facilities available on campus.

FACILITY	SERVICE Breakfast* Lunch* Supper* Snacks			
	Breakfast*	Lunch*	Supper*	Snacks
		 	 	
		<u> </u>		

^{*}Insert time service available and approximate cost of meal.

NOTES:

VOTEC TRAINING SURVEY FORM

Part 4. SPECIAL FACILITIES FOR TRAINING (Use as required)

5-1	(Use as required)
U	AIR CONDITIONING, HEATING, REFRIGERATION: Motors and compressors
()	Electric systems Gas systems Ducting and installation
<u> </u>	Other
()	AUTOMOTIVE SHOP: Engine diagnosis/tune up
	Electrical systems Transmissions Brakes Suspension
(systems Body repair Other
(
•	AUXILIARY ENGINES: Boilers Distilling Other
(COMMUNICATIONS (MAINT. & REPAIR): Synchro units Alarm, warning,
	call bell Intercom sys Telephone Announcing
(Gyrocompass Selsyn instruments Other
ŧ	
	CONSTRUCTION: Woodworking/Millwork Light frame structure
	Roofing Painting Glazing Masonry
	ConcretePlumbingOther
	DIESEL ENGINES (OPERATION & MAINT.): Caterpillar International
	Cummins LD 465-1 Multifuel Other

VOTEC TRAINING SURVEY FORM

Part 4. SPECIAL FACILITIES FOR TRAINING (continued)
ELECTRICAL CONSTRUCTION (INSTALLATION/REPAIR): High voltage
Low voltage Underground Generators
Powerplant control Conduit install/repair Lineman
FOUNDRY SHOP: Molder_ Pattern maker_ Wood Metal_
Plaster Foundry facings Casting: (Non-ferrous
Ferrous Alloy) Cupola furnace Core baking oven
Metallurgy Thermite casting
MACHINE SHOP: Lathe(s) Drill press Shaper(s)
Bench grinder(s) Milling machine Boring mill(s)
Power hacksaw Metal engraving pantograph Other Other
METAL WORKING: Sheet metal Gas cutting/welding
Arc welding Rigging Metal working
Steel erection
PRINT_SHOP: Offset press stemaker (copier) Platemaker
(burner) Stapling machine Drill (single spindle)
Collator: (Manual Auto) Photo Tab Letterpress
Varityper Headliner Light table Copier

VOTEC TRAINING SURVEY FORM

Part 5. INSTITUTIONS WITH DORMITORY FACILITIES (Use as required)

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<u>H0</u>	USING:
Co	st
In	cludes: Dormitery room 3 meals per day, 7 days per week Laundry, Dry cleaning Student clinic services
Ca	pacity: Male
Do	rmitory layout: (Sketch) Condition
St	udent(s) per roomBayBldg
Fu	rnished with:
He	ad facilities (per building):
!	Male: No Toilets Urinals Basins Baths Shwr
	Female: NoToiletsBasinsBathsShwr
	General condition
Te	lephone(s) Per Bldg
St	udy facilities
He:	ssing availability to housing
Bu	ilding security
	py of Dorm. Rules Parking facilities Fees
s:	

VOTEC TRAINING SURVEY FORM

irs. of operation:	NOTES:	1	
Breakfast			
Lunch			
Dinner			
0ther			
Quality of food			
Dietitian			
Kitchen	Condi	tion	-
MILITARY ADMINISTRATION:			
Office space: OIC	NCOIC	Clerk	Supply
Supply/Storage room:		.ocation(s)	
Civilian housing:			

VOTEC TRAINING SURVEY FORM

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	Part 5. INSTITUTIONS WITH DORMITORY FACILITIES (continued)
D.	COMMUNITY:
	Population:
	Transportation:
	Chamber of Commerce:
	Churches:
	Hotels, Motels:
	Housing:
	Recreation:
	Local Attitudes:

Medical Facilities:

SECTION VII

VOTEC SOURCES OF MARINE CORPS RELATED INSTRUCTION

The data contained in this section were collected and summarized during calendar year 1974. Each AVSC should collect and maintain within resource capability a current file of available training within its area of jurisdiction. Crossfeed of such information in summarized form between AVSC's is encouraged.

- . Marine Corps Base, Camp Lejeune, NC
- . Marine Corps Recruit Depot, Parris Island, SC
- . Marine Corps Base, Camp Pendleton, CA
- . Marine Corps Recruit Depot, San Diego, CA
- . Harine Corps Air Station, Kaneohe Bay, HI
- . Marine Corps Supply Center, Albany, GA
- . Marine Corps Base, Quantico, vA
- . Selected Schools offering Marine Corps-related instruction, State of Georgia

								ACTE				na:	THE	WK.	ro :		.150	I.M.	21
VOTEC Institution	Marine Corps Base	Auto Mechanic	A-V Eqpt Specialist	Bakery Officer	Body Repair	Card Punch	Cartog-	Combat 12	Computer Systems	Construction Drafting	Data Sys. Librarian	Dup11- cating	Electri- clan	Engineer Foot Mach.	Engineer	Fabric	Repair Fuel-Elect.	Repair	Hygiene
North GA Tec-Voc 2/						Ι.								i		Г		_ {	
Clarksvilie, GA	None	×			X	X	-	X	Х	X	Х		<u> </u>	 -	├	╄		X.	-
Augusta Area TEC	None	x			x	x	1	x	x	x	х	x	x			1	- 1	x	
Augusta, GA Atlanta Area TEC	None		<u> </u>	-		1	╁	┼┷╌	^	_	-		^	_	╌	+-	-	^+	_
Atlanta, GA	None	x		x	х	x	l	x	x	x	x	x	х	x	1	1	- 1	хl	
Coastal Carolina C.C.					-	 "	1	 	<u> </u>	Ü			~	 	1-	†	十	-	_
Jacksonville, N.C.	Lejeune	X			x	X	-	1	x	x	х		X	}	l		_1.	x	
Craven C.C.						Г									Т	Ţ	Т		_
New Bern, N.C.	Lejeune	X				<u>L</u>	<u> </u>	<u> </u>					X		<u>L</u>	1	_L	X	_
Lenoir Com. College								1					ĺ.,		1		- 1		
Kinston, N.C.	Lejeune	X	<u> </u>	L-		X	↓	↓	X	X	Х		X	└	╄-	 -	-+	X	_
Wayne Com. College	l .	_				۱.	1	1	١.,		_				1		- 1	x	
Goldsboro, N.C.	Lejeune Parris	<u> </u>	┝	-	X	X	┼	┼	X	-	X	-		X	₩,	+	-	弁┤	_
Beaufort TEC Beaufort, S.C.	Island	x			x	ı	1	x	l	x			x	x	x	4	- 1	x l	
Saddleback J.C.	island	^		├	 ^	-	╁	 ^ -		-		┝	┝┷	1^	╁≏	╁	十	^	_
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Dormitory facilities

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BASE: CAMP LEJEUNE, N.C.

NAME/LOCATION OF INSTITUTION	DISTANCE FROM BAS E	ACCREDI- TATION	ENROLLMENT	COSTS	DESCRIPTION
COASTAL CAROLINA COMMUNITY COLLEGE 222 Georgetown Road Jacksonville, N.C.	8-10 Mi.	SACSS 1DC 1964 T.1. 1967 CC 1970	Total: 1300 Day: 800 Evening: 500	Tuition: VOC-TECH Fuiltime - \$32 Part-Time - \$3 per quarter hour	50 acre Georgetown I campus. New 75-acre Ragsdale Campus unde construction will provide modern construction will glectrical Shop, Aut Hechanic Shop, Weldi Shop, Air Condition Refrigeration Shop, Radio-TV Laboratory
CRAVE: TECHNICAL INSTITUTE (COMMUNITY COLLEGE) Racetrack Road New Bern, N.C. 28560 Dr. Thurnan E. Brock, Pres. 638-4131	40 Mi.	SACSS AAJC	Total: 672 Day: 454 Night: 218	Tuition: Full-Time Per Qtr \$32. Part-Time - \$2.50 Per Qtr. Hr. Qut-of-State - \$137.50 Per Qtr.	New Campus 1971 (Be Now 2 modern buildin Large expansion plan
LENGIR COMMUNITY COLLEGE P.O. Box 188 Kinston, N.C. 28501 Dr. Jesse L. McDaniel, Pres.		SACSS	Total: 1739 Day: F/Time: 881 P/Time 458 Evening: 400	Tuition: \$32 Per Qtr.	6 modern buildings (58-acre campus. Leai ing Center, capacit; 270 students with ca array, classrooms, (& support facilities Comprehensive, occus tional & community.
P.O. Drawer 1878 Coldsboro, N.C. 27530 (U.S. Hwy. 70 Bypass, between William St. & Wayne Mem. Blvd.) Pres. Clyde A. Erwin, Jr. Dr. Jan Crawford, Admin. Asst.	64 MI.	SACSS 1EC 1957 T.I. 1963 CC 1967	1600 F/Time 3000 P/Time	Tuition: \$32 Per Qtr.	55 acres. 7 class buildings 90,000 Sq. Ft.

DESCRIPTION		REMARKS	
50 acre Georgetown Road campus. New 75-acre Ragsdale Campus under construction will provide modern construction Electrical Shop, Auto Mechanic Shop, Welding Shop, Air Conditioning/Refrigeration Shop, Radio-TV Laboratory	Air Conditioning & Re- frigeration Auto Mechanic Accounting Radio-TV Repair Architect, Graphics Civil Engineering Machine Shop	Auto Body Repair Electrical Installation & Maintenance Masonry Welding Businese Drafting	Present facilities fair. Expect completion of \$1 million Occupational Building by May, 1975 with greatly expanded modern facilities.
New Campus 1971 (Begun) Now 2 modern buildings. Large expansion plan.	Accounting Automotive Mechanic Machinist Metal Fabrication	Mechanical Drafting Electronic Service Welding	
		Auto Mechanic Plant Engineering Mechanic Carpentry Electrical Wiring Welding Court Reporter Data Processing	Experienced in providing training for Military Reserve through contract. Presently under capacity.
55 acres. 7 class buildings 90,000 Sq. Ft.	Accounting Drafting & Design Industrial Engineer Auto Body Repair Auto Hechanic Hachinist Welding	Data Processing Electronics Air Conditioning & Refrigeration Diesel Mechanic Watchmaker	
	50 acre Georgetown Road campus. New 75-acre Ragsdale Campus under construction will provide modern construction Blectrical Shop, Auto Mechanic Shop, Welding Shop, Air Conditioning/Refrigeration Shop, Radio-TV Laboratory New Campus 1971 (Begun) Now 2 modern buildings. Large expansion plan. 6 modern buildings on 58-acre campus. Learning Center, capacity 270 students with carrel array, classrooms, shops & support facilities. Comprehensive, occupational & community.	50 acre Georgetown Road campus. New 75-acre Rasadale Campus under construction will provide modern construction Blectrical Shop, Auto Mechanic Shop, Welding Shop, Air Conditioning Madio-TV Repair Architect, Graphics Civil Engineering Machine Shop Machi	SO acre Georgetown Road campus. New 75-acre Ragsdale Campus under construction will provide modern construction Blectrical Shop, Auto Mechanic Shop, Radio-TV Repair Architect, Graphics Civil Engineering Pachine Shop Radio-TV Laboratory New Campus 1971 (Begun) Now 2 modern buildings. Large expansion plan. Air Conditioning & Refrigeration Shop, Radio-TV Laboratory Refrigeration Shop Radio-TV Laboratory New Campus 1971 (Begun) Now 2 modern buildings. Large expansion plan. Accounting Accounting Accounting Automotive Mechanic Hachinist Hetal Fabrication Air Conditioning & Refrigeration Factor of Service Welding Electronic Service Welding Carpentry Electrical Wiring Electro-Mechanic Carpentry Electrical Wiring Carpentry Electrical Wiring Carpentry Electro-Mechanic Carpentry Electro-Mechanic Carpentry Electro-Mechanic Carpentry Electrical Wiring Carpentry Electronics National & community. Accounting Drafting Design Electronics Industrial Engineer Auto Body Repair Auto Mechanic Hachinist Hechanic Hachinist Hechanic Diesel Hechanic Hachinist Hechanic Hachinist Hachinist Hechanic Hachinist Ha

BASE: PARRIS ISLAND, SC

NAME/LOCATION OF INSTITUTION	DISTANCE FROM BASE	ACCREDI- TATION	ENROLLMENT	COSTS	DESCRIPTION
BEAUFORT TECHNICAL EDUCATION CENTER Beaufort, SC	3 mi	Affiliate member **SACS State Board	Day: 311 Evening: 140	Quarterly fees and tuition for residents: \$67	A 2-year post- secondary Tech. Education Center of STATE SYSTEM. A complex of old and ne buildings including Welding Shop, Auto/ Diesel Shop, Auto Bod Shop, Electricity Sha Carpentry, Masonry Shops, et. al. Limit student capacity.

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^{*}Not currently offered - lack of space

^{*}Couthern Association of Colleges and Schools

B IN MARINE CORPS BASE AREAS

DESCRIPTION	COURSES RELATED TO MARINE TRAINING		REMARKS
A 2-year post- secondary Tech. Education Center of STATE SYSTEM. A complex of old and new buildings including Welding Shop, Auto/ Diesel Shop, Auto Body Shop, Electricity Shops, Carpentry, Masonry Shops, et. al. Limited student capacity.	Air Condition and Refrigeration Appliance Service and Repair Automotive Mechanic Carpentry Diesel and Heavy Equipment Mechanic Food Services Auto Body Repair	*Heavy Equipment Operator Industrial Electronics Masonry Mechanical Drafting and Design Welding Electricity	Developed (1971) Electrical technology program based on systems approach. Use multi-media, multi-entrance dates, behavioral objectives, self-paced study, positive reinforcement. (Not currently offered (1974).)

BASE: PENDLETON MCB, CA.

NAME/LOCATION OF INSTITUTION	DISTANCE FROM BASE	ACCREDI- TATION	ENROLLMENT	COSTS	DESCRIPTION
SADDLEBACK CGLLEGE Mission Viejo, CA	10 mi. N	*WACS	4680 Day and Evening	No tuition for residents of Cali- fornia. Non- residents \$22 per quarter unit (max. \$971 p.e.)	22 Bldgs., including Vocational Ed. and
MIRACOSTA COLLEGE Oceanside, CA	7 pi. S	+WACS	Occupational Programs: Full-time: 1400 Part-time: 1700	No tuition for residents, Non- residents \$35 per unit (max, \$325 per semester) \$10 charge per semester for Continuing Edu- cation Students. Books and Sup- plies estimated \$150 per year	Estab. 1934. A 2-year public com- munity college. i31 acre campus, 35 miles N of San Diego
PALOMAR COMMUNITY COLLEGE San Marcos, CA	15 mi. SE	*WACS	Occupational Programs: Full-time: 2309 Part-time: 2877	No ruition for residents (Active duty military personnel eligible as residents).	Estab. 1946. Presen buildings constructe 1956-1965, on 150-ec campus. Industrial Technology, Engineer ing, and Electronica buildings included. 2-year public community college.

^{*}Western Assn. of Colleges and Schools

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	DESCRIPTION	COURSES RELATED TO MARINE CORPS TRAINING		REMARKS	
i-	Estab. 1967. 200 acre campus. 22 Bldgs., including Vocational Ed. and Cafeteria. A 2-year, public community college	Accounting Automotive Tech. Clerical Drafting (Arch.) Drafting Tech. (Electro Mech.) Secretarial	Surveying Technology Sales and Merchandi	Located north of Camp Pendicton, in the city of Mission Viejo.	
r	Estab. 1934. A 2-year public community college. 131 acre campus, 35 miles N of San Diego	Accounting Clerk Clerical Drafting Machine Tool Technology Secretarial Power Sewing Operator			
æ	Estab. 1946. Present buildings constructed 1956-1965, on 150-acre campus. Industrial Technology, Engineer- ing, and Electronics buildings included. A 2-year public com- munity college.	Accounting Apparel Construction Drafting (Arch.) Automotive Tech. Clerical Computer Science Drafting Tech. Electronics Tech.	Graphic Arts Photography Secretarial (Legal) Technical Art Waste Water Treatment Welding	Marine Associate Degree Completion Program (MADC)P) on campus. Servicemen's Opportunity College.	

BASE: MARINE CORPS BASE, SAN DIEGO, CA

NAME, LOCATION OF INSTITUTION	DISTANCE FROM RASE	ACCRED1- TATION	enrollment	COSIS	DESCRIPTION
SAN DIEGO COMMUNITY COLLEGES: 1. San Diego City College	3 mi.	WASC SCDE	(1970) M 1470, W 595(FT) M 1145, W 585(PT)		The second secon
2. San Diego Mesa College	10 mi.	WASC SCDE	(1970) M 2435, W 1215(FT H 815, W 970(PT)		hew campus 1964. Post- secondary general, transfer, technical- vocational education
3 San Diego Evening College	Various locations	WASC SCDE	(1970) M 50, W 35(FT) M 5950, W 2805(PT		Wide variety of programs on City, Mesa and Mirsmar campuses. Primarily part-time (evening)
Grossmont College El Cajon, CA	l2 mi.	WASC SCDE	(1970) Total over 10,000 Day students 7,225	1	135 acre campus built 1964. Offers career- vocational programs to high school craduates and adults

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ere year	DESCRIPTION	COURSES RELATED TO HARINE TRAINING		re4arks
s en . Gogadinabaliga e ele		Air conditioning and Refrigeration Appliance Repair Auto Body Diesel Technology Engineering Drawing	Industrial Electricity Photography Technical Illustration TV Service/Repair Welding Machine Shop	Primary source of technical training
e sale-whee.		Electronic technology Legal Secretary Arch. Drafting		Orimaril business and health services instruction
	on City, Mesa and Miramar campuses, Primarily part-time (evening)	Automotive Barbering Electrical Lineman Electrical Wireman Electronic Service Technician Diesel Technology Engineering Drawing Graphic Reproduction Industrial Electricity	Irenworking Lathing Machine Shop Machinist Technical Illustrator TV Service/Repair Vater and Sewage Welding Photography	Evening classes only
et Dasking	135 acre campus built 1964. Offers career- vocational programs to high school graduates and adults	Photography Technical Illustration Electronics Industrial Technology Imstructional Media Technology	Legal Secretary Automotive Yech. Instructional Media Technology	Interesting program. Related to illustrator- draftsman training.

SCHOOLS IN MARINE CORPS BASE AREAS

SE: KANEOHE MCAS, CAHU, HAWAII

DISTANCE FROM BASE	ACCREDI- TATION	ENROLLMENT	COSTS	DESCRIPTION
l5 ei.	WASC	(1975 Proj.) 3500 (day)	\$1C - \$25 per semester	An integral part of the University of Hawaii. 25 bldgs on 20 acres with shops and labs for 20 Trade/ Technical areas. Located near downtown Honolulu.
15 mi.	WASC	3000	\$10 - \$25 per semester	A small complex of buildings in Honolul Emphasis on hotel- restaurant, nursing, and business. 4-year Liberal Arts option.
16 mi.	WASC		\$10 - \$25 per semester	A complex of several major buildings near Pearl Harbor
	l5 mi.	to mi. WASC	15 mi. WASC (1975 Proj.) 3500 (day)	15 mi. WASC 3000 \$10 - \$25 per semester

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	DESCRIPTION	COURSES RELATED 1 MARINE CORPS TRAIN	REMARKS	
	An integral part of the University of Hawaii. 25 bldgs on 20 acres with shops and labs for 20 Trade/ Technical areas. Located near downtown Honolulu.	Architectural Drafting Technology Auto Body Repair and Painting Auto Mechanics Technology Blueprint Reading Business Education Carpentry Commercial Baking Computer Science	Electronics Technology Engineering Technology Heavy Equipment Maintenance Repair Industrial Electricity Machine Shop Technology Refrigeration & Air Conditioning Sheet Metal & Plastics Technology Welding Technology	Offers certificates and associate degrees.
	A small complex of buildings in Honolulu. Emphasis on hotel- restaurant, nursing, and business. 4-year Liberal Arts option.	Accounting Business Machines Computer Science Data Processing	Food Service General Business Merchandising Shorthand Typewriting	Some CAI being used.
	A complex of several major buildings near Fearl Harbor	Auto Technology Drafting Technology Food Service Accounting Stenography	Computer Science Creative Arts Electronic Technology	Offers certificates and Associate degrees

MASE: MARINE CORPS SUPPLY DEPOT, ALBANY, GA.

MANEYLOCATION OF INSTITUTION	DISTANCE FROM BASE	ACCREDI- TATION	ENROLLMENT	COSTS	DESCRIPTION
Alban. Area Vocational. Technical School 1021 Lone Road a' han (4 3' 70) . History sale Gives (412) -30395		SACSS		Registration: \$5 No Tuition Supply Fee: \$20-\$40 Books & Equipment	New modern complex with excellent facilities for vocational-technics instruction. One of 24 such schools in GA. 2 campuses, with 24 class rooms, 18 fully equipped labs. State certified instructors.
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	DESCRIPTION		ELATED TO TRAINING	REWARKS
\$40 t	New modern complex with excellent facilities for vocational-technical instruction. One of 24 such schools in GA. 2 campuses, with 24 class- rooms, 18 fully equipped labs. State certified instructors.	Automotive Mechanics Business Education Computer Programming	Auto Body and Fender 'Repair Masonry Carpentry Diesel Mechanics Electrical Construction & Maintenance Marketing Radio & TV Repair	
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BASE: QUANTIC) MCF. .A.

NAME/LOCATION OF INSTITUTION	DISTANCE FROM BASE	ACCREDI- TATION	ENROLLHENT	COSTS	DESCRIPTION
NORTHERN VIRGINIA COMMUNITY COLLET		*SACS	13,974 (1972-73)	\$5 application fee. ITuition: Full-time Student (12 or more credits) Virginia Resident \$75.00 per quarter Out-of-State res.	A 2-vear post-seconds institution of the State Community Colle System, consisting of 5 campus locations.
Asnandali Caspus annandali, u.	2> -			S250.00 per qtr. Part-time Student (less than 12 credits) Virginia Resident (56.25 per credit (or equivalent) Out-of-State res. \$21.00 per credit (or equivalent) Military personnel and dependents whose home of record is other than Virginia are considered as out-of-state residents.	Has a general classr building, a laborato building, Administration-Library, Food Services Technology Building, TV-Technic Building, and Nurse Training Building on 78 acre campus.
Woodbridge Campus Woodbridge, Va.	15 61.	•			Offers evening cours at Woodbridge Sr. Hi and Ft. Belvoir. Pe manent site consists 112 acres. Phase I construction estimat to be open by Fall I
alisandria (ampu- Alisandria, a.	25 al.	·			A megastructur, with 4 levels, for Studen Services, Teaching Auditorium, Faculty Administration, Gene Classrooms, and Labo atories and studios 28 acre campus.

^{*}S there Association of Citizes and Shorts

DESCRIPTION		Courses re Harine 1	REMARKS	
····	A 2-vear post-secondary institution of the State Community College System, consisting of 5 campus locations.			Identified as a Servinenen's Oppert ner College (S.K.
	Has a general classroom building, a laboratory building, Administra- tion-Library, Food ! Services Technology Building, TV-Technical ! Building, and Nurse ! Training Building on 178 acre campus.	Civil Engineering Technology Computer Programming Electronics Technology	Engineering Drafting Legal Secretary Arch. Drafting Surveying	
	Offers evening courses at Woodbridge Sr. High and Ft. Belvoir. Permanent site consists of 112 acres. Phase 1 construction estimated to be open by Fall 1975.	Photography Auto Systems Technology Automotive Service	Surveying Data Processing Shorthand	
4	A megastructure with 4 levels, for Student Services, Teaching Auditorium, Faculty & Administration, General Classrooms, and Labor- atories and studios on 28 acre campus.	Automotive Diagnosis and Tune-up Automotive Machinist Automotive Mechanics Building Construction Technology Civil Engineering Technology Commercial Art	Computer Programming Drafting and Design Technology Engineering Drafting Legal Secretary Technical Illustrator Surveying Shorthand Typing	

NAME/LOCATION OF INSTITUTION	REASON FOR SELECTION	ACCREDI- TATION	ENROLLMENT	COSTS	DESCRIPTION
North Georgia Technical & Vocational School, Clarksville, GA 30523 James H. Marlowe, Dir.	Housing & Messing available		Total: 1050 Day: 700 Evening: 150 Part-time: 2000	per week, laundry, dry-cleaning, clinic. Student Activity	State-operated Post- Secondary Technical Institute. Eight major buildings plus dormitories on 30- acre campus (364 acres adjoining). 142,000 sq. ft. instructional space. Five dormitories for 468 students. Exceptional equipment and lab/workshops.
Augusta Arca Technical School, 2025 Lumpkin Road, Augusta, GA 30906 George h. Hardy, Dir.	Experience in Marine Reserve Training	SACSS	Total: 2400 Day: 1200 Evening: 1200 Part-time: 3000		State-operated Post- Secondary Technicai Institute. Four cam- puses in area. Eleven major buildings, 15 temporaries. New 16,000 sq. ft. Machine Shop (Butler Building)
School,	Expe- rience In Marine Reserve Training	SACSS	Total: 7000 Day: 3000 Evening: 4000 (1970)	No tuition. Registration fee \$15 per qtr. Supplies: \$15 qtr. Textbooks	State-operated Post- Secondary Technical Institute. Faculty 200 F/T, 200 P/T. Advanced instruction for industry needs. Self-paced individual instruction & CAI.
South Georgia Technical & Vocational School, Americus, GA 31709	Housing and Hessing available	SACSS	Day: 650 Nite: 650	No tuition, Boarding expense \$200 per qtr.	State-operated Post- Secondary Technical Institute
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DESCRIPTION	COURSES RELATED TO MARINE TRAINING		REMARKS
tate-operated Post- scondary Technical astitute. Ight major buildings lus dormitories on 30- cre campus (364 acres djoining). 142,000 q. ft. instructional ace. Ive dormitories for 58 students. aceptional equipment d lab/workshops.	Electronics: Communications Industrial Radio-TV Service Automotive: Body Repair Mechanics Drafting Fabric Maint. Masonry Trades Refrigeration & Airconditioning Accounting	Machine & Tool Design: Machine Shop Tool & Die Plastics Molding Carpentry Construction Trades Electrical Construction Electrical Appliance Service Photography Small Engine Repair Data Frocessing Secretarial	Excellent facilities for instruction, housing and support. Space available for cadre personnel. Favorable environment for detached training. Administration & faculty cooperative. Recommended for further consideration for detached training.
tate-operated Post- scondary Technical stitute. Four can- ses in area. Eleven jor buildings, 15 suporaries. New 6,000 sq. ft. Hachine hop (Butler Building)	Accounting Auto Body Repair Auto Hechanics Communications Tech- nology Drafting & Design Electronic Tech, Instrumentation Tech- nology Secretarial Science	Air Conditioning & Heating Brick, Tile, Stone Masonry Data Processing Electrical Technology Food Service Mgmt. Machine Shop Printing Welding	Planning new consolidated campus, including 55,600 sq. ft. Technical Building, estimated cost: \$8,662,710. Currently at capacity. Briefly provided contract training (Auto Mainetnance) for local Marine Reserve Unit (1973). May include dormitories.
tate-operated Post- lecondary Technical institute. aculty 200 F/T, 200 P/T. dvanced instruction for industry needs. lelf-paced individual instruction & CAI.	Accounting Architectural Drafting Auto Body Repair Earbering Carpentry Commercial & Residential Wiring Computer Technology Diesel Mechanics Drafting Machine Shop Radio/TV Service Secretarial	Air Conditioning & Heating Auto Mechanics Ericklaying Civii Engineering Comercial Art Cooking & Beking Data Processing Electrical - Electronic Tech. Offset Duplication Printing Welding	Well-equipped, progressive school with wide range of skill training.
State-operated Post- Secondary Technical Institute	Accounting Auto Body Repair Automobile Mechanics Business Machine Repair Cabinet Making Diesel Mechanics Electrical Constr. & Maintenance	Electrical Technology Electronic Tech. Machine Shop Mcchanical Tech. Radio & TV Repair Secretarial Clerical	Housing - Dornitory facilities for men and women are provided at N. Georgia Tech. & Vocational School at Clarkesville and S. Georgia Tech. & Vocational School at Americus. Facilities may be compared with college dormitories, but average approximately \$16.67 per week for either male or female students. This amount in ludes 3 meals a day, laundry, dry cleaning & infirmary tees. 49/50
			

TAEG Report No. 22-2

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APPENDIX A

NOTE: This appendix is intended to stand alone. Therefore, the pages are numbered separately from the rest of the report. It is intended to be removed from the report and used as is.

TRAINING SPECIFICATION FOR NAVY/NARINE CORPS VOCATIONAL/TECHNICAL (VOTEC) SKILL TRAINING PROGRAM

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DEVELOPED BY

TRAINING ANALYSIS AND EVALUATION GROUP ORLANDO, FL 32813

JANUARY 1975

TRAINING SPECIFICATION FOR NAVY/MARINE CORPS VOCATIONAL/TECHNICAL (VOTEC) SKILL TRAINING PROGRAM

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TRAINING SPECIFICATION FOR NAVY/MARINE CORPS VOCATIONAL/TECHNICAL (VOTEC) SKILL TRAINING PROGRAM

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TRAINING SPECIFICATION FOR NAVY/MARINE CORPS VOCATIONAL/TECHNICAL (VOTEC) SKILL TRAINING PROGRAM

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- 1.1 <u>Purpose</u>. This specification sets forth the general requirements for conducting Vocational/Technical (VOTEC) skill training at educational institutions and industrial training facilities for the Navy or Marine Corps. It is intended that specific provisions of this specification will be identified in the Request for Proposal (RFP) or other such contractual documents.
- 1.2 Application. This specification is intended for use as a contractual requirement; however, general guidelines and concepts are included that will be of interest to training officers and procurement personnel responsible for VOTEC training.
- 1.3 Constraint. This specification has been designed to be compatible with $\overline{\text{DoD}}$ 3005.2, Non-Industrial Facilities for Mobilization, and shall not be used in any situations which may cause conflict with the intent and purpose of the subject directive.

2. APPLICABLE DOCUMENTS

2.1 <u>List of Documents</u>. The following documents of the issue in effect on the date of the applicable Invitation for Bids or Request for Proposals shall form a part of the specification to the extent specified therein:

Department of Defense

DoD 3005.2	Non-industrial Facilities for Mobilization
DoD 5220.22M	Industrial Security Manual
Marine Corps	
MCO P1040.31	Career Planning and Development Guide, Volume I (Administration)
MCO P1040.33	Career Planning and Development Guide, Volume III (Marine Enlisted)
MCO P1500.12	Marine Corps Formal Schools Catalog
MCO P1510.23	Design of Course of Instruction
Navy	
CNTINST 1540.1	Task Analysis as the Basis for Training
CNTINST 1540.2	Measurement of Student Achievement

CNTINST 1550.1 Systems Approach to Instructional Program
Bevelopment

CNETINST 1550.3 Design Standards for Curriculum Outline and Instructor Guides.

2.2 <u>Availability of Documents</u>. Copies of manuals, specifications, standards, and publications, referenced within this specification and appendices hereto, required by the contractor for guidance should be obtained from the procuring activity or as directed by the Procuring Contracting Officer (PCO).

3. TRAINING

3.1 Philosophy. State-of-the-art educational technology postulates that efficient training programs match job performance requirements. This is achieved through use of a systems approach to training utilizing a modular concept of progressive learning experiences to attain predetermined performance standards. A student is "trained" when he has demonstrated the ability to perform the stated objectives or performance standards.

A systems approach to training further implies:

- A definition of the training task based upon job task analysis that has identified the required skills within the training task.
- The use of terminal and enabling behaviorial objectives based upon identified skills and subskills to achieve an acceptable base line of student performance.
- The use of criterion referenced measurements to determine when acceptable base line student performance has been achieved.
- 4. The use of criterion referenced measurements to identify and correct student deficiencies as they occur rather than at the end of a course of instruction.
- A validated instructional program sensitive to individual student need even though instruction is presented utilizing a group approach.
- 3.2 <u>Course Design Model</u>. Following the philosophy of paragraph 3.1 above, a phase or modular training system based upon learning objectives is recommended but does not inhibit a contractor's choice of approach. Empirical training techniques and materials currently being employed in the YOTEC field should be used. In general terms, YOTEC training required shall be a combination of criterion referenced academic and "hands-on" practical training conducted in a laboratory or shop setting to predetermined performance standards. See appropriate course appendix.

- 3.3 <u>Students</u>. The majority of students entering VOTEC training will be junior enlisted ratings that have recently completed recruit training. Typically, they range in age from late teens to mid-twenties. They may be male or female and from a variety of socio-economic and ethnic backgrounds.
- 3.3.1 <u>Student Selection</u>. All students will meet Navy/Marine Corps prerequisite entry requirements for the course of instruction concerned.
- 3.3.2 <u>Student Reporting Instructions</u>. Students reporting for training will be directed to report to a designated individual at the contractor's facility. The names of authorized students for each training course will be provided to the contractor prior to the course convening date. The contractor shall insure that only those personnel selected by the Government are admitted for attendance and participation in training programs procured under the provisions of the contract.
- 3.3.3 <u>Student Liability Insurance</u>. Contractor furnished student accident liability insurance shall be a consideration of the contractual document. Amount and benefit provisions of such insurance policy coverage may vary according to the type of training being conducted but should mect regulatory guidelines of the Federal Government.
- 3.4 Facilities. For the purpose of this specification, facilities include classrooms, laboratoric, shop areas and the like where training is conducted.

'Il provide a minimum of 36 square feet of classroom The contractor floor space and a m um of 75 square feet of laboratory/shop floor ce shall be sufficiently soundproof to insure that space per student. instructors can be : rstood and distractions are kept to a minimum. The ide adequate heating, cooling, lighting, laboratory contractor shall facilities, con: le supplies, and laboratory classroom furniture necessary for t! ealth, comfort, and convenience of the student. Exceptions due to las size equipments or unusual training may be granted on a case-by-case bas

- 3.4.1 <u>Inspection</u> inspection and approval rights pertaining to the training area pri. In o and during the period of contractual effort shall be reserved for the Pul or his designated representative.
- 3.5 Instructors.

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- 3.5.1 <u>Technical Qualifications</u>. All instructors shall possess a thorough technical knowledge of the subject to be taught and be able to demonstrate individual ability to perform tasks that will be required in the practical or laboratory/shop portion of the training course.
- 3.5.2 Other Qualifications. The instructor shall have experience as a VOTEC training instructor, which includes successful completion of an instructor training course, or equivalent training and experience. He, as

an educator, shall have a professional understanding of the principles of learning and teaching methods and be able to demonstrate the ability to apply such principles and methods.

- 3.5.3 <u>Certification</u>. Instructors shall possess a current certification for specific area of instruction being conducted. Approved issuing authorities are:
 - 1. State or Federal Government

or

- 2. A professionally recognized agency meeting the approval of the contracting officer or his designated representative.
- 3.6 Accreditation. Accreditation/certification provides a reasonable warranty that VOTEC facilities and staff meet an acceptable level of professionalism. Commercial basic skill training programs approved by the following agencies are considered acceptable and meeting the Vocational Education Amendments Act of 1968 and the Civil Rights Act of 1964, as amended:
 - 1. Department of Health, Education and Welfare
 - 2. National Association of Technical and Trade Schools (NATTS)
 - 3. Department of Labor
 - 4. State Board of Education
- 5. State bureaus of schools or other nationally-recognized accreditation agencies such as the Southern Association of Colleges and Schools $\frac{1}{2} \frac{1}{2} \frac$
- 6. Certain other professional organizations. (See following paragraph.)

It is recognized that agencies such as NATIS, regional commissions on occupational education institutions, certain nationwide trade unions, and other industrial organizations offer valid credentials to training activities and shall be considered on a case-by-case basis. Vocational/technical training shall be conducted only by contractors able to meet accreditation criteria acceptable to the PCO or his designated representatives.

3.7 Scheduling.

3.7.1A <u>Instructional Periods</u>. Classes will be conducted five days per week, <u>Monday through Friday</u>, not to exceed six hours of instruction per day. Instruction may include formal classroom instruction.

individualized self-paced instruction, laboratory practical type training experience, hands-on shop experience, or other innovative instructional approaches, but shall at all times be adequately supervised by a certified instructor. Students may be scheduled an additional two hours per day for library-type research, study periods, and counseling. The contractor may at his discretion occasionally deviate from the above general guidelines providing a cohesive course of instruction meeting the contract requirements is met.

- 3.7.1B <u>Other Than Normal Hours</u>. In the event unique training requirements dictate <u>instructional activities</u> be pursued during normal shutdown hours; i.e., evenings and weekends, such exceptions should be mutually agreed upon in writing by the contractor and PCO or his designated representative prior to commencement of training.
- 3.7.2 <u>Due to Absence</u>. In the event student absences of short duration due to illness or other unavoidable circumstances adversely affect a student's training progress, the contractor may request an extension of training time on a day-for-day basis for the student concerned. Such equests shall be directed to the PCO or his designated representative for approval since a contract change warranting a price adjustment may be involved.
- 3.7.3 Holidays. Classes shall not be conducted on a legal holiday(s), a legal day(s) of mourning, or an institutional holiday(s) normally granted to regular students. Contract period, if required, will be automatically extended at no additional cost to the Government for such holidays to insure completion of the required instruction under the contract.

3.8 Student Attrition.

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- 3.8.1 Resulting From Student Performance. If, at any time, the contractor engaged in giving instruction under a contract shall be of the opinion that the instruction of any student should cease, the PCO, or his designated representative, shall be immediately notified of that fact by the contractor via telephone and followed within three working days by written verification. Further instruction to such student shall continue except in gross misconduct cases until a case investigation has been conducted by the PCO or his designated representative and official notification to continue training or eliminate such student from the instructional program has been received. Expediency by both the contractor and the Government is required. Directions to the contractor shall be relayed to the contractor by the PCO as soon as practical via telephone with written verification to follow within five working days of receipt of contractor's written report.
- 3.8.2 <u>Resulting From Personal Problems</u>. In the event of a severe student personal problem such as accident, prolonged or critical illness of student or immediate member of family, or death in family, a procedure similar to that contained in paragraph 3.8.1 shall be followed. Only military authority, however, has authority to grant emergency leave of absence in such situations.

3.8.3 <u>Payment Under Attrition Conditions</u>. Payment for services rendered under above situations shall follow a schedule established by mutual written agreement between the contractor and PCO prior to or as part of the contract award.

3.9 Grading.

- 3.9.1 Approach. During the conduct of the training course(s), the contractor (instructor) shall continually monitor each student's performance. Following the recommended systems approach to training will result in judicious use of criterion referenced pretests, progress tests, and post tests as part of the evaluative process. Criterion test procedures rate individuals with respect to a specified standard of performance in relation to the achievement of the course objectives. Stated another way, the student should be told what he or she is to learn, assisted during the learning process, and tested to ensure learning has been accomplished. Grading, as such, shall be a tool to assist the learning process, not a separate entity unto itself.
- 3.9.2 <u>Recording Test Results</u>. The following information as a minimum shall be recorded for each written test administered in addition to individual student record entries:
 - 1. Course number and title
 - 2. Dates of testing
 - 3. Number of students tested and class number
 - 4. Identification of the particular test (and test version)
- Percentage of students achieving the established minimum standard (qualifying).
- 3.9.3 Ranking Students. Since criterion testing places emphasis on every student's accomplishment of the same objectives at the same minimum standard or level of proficiency, the ranking does not occur.
- 3.10 <u>Monitoring/Inspection</u>. The Government reserves the right to visit contractor training areas periodically in order to assure compliance with the contract provisions in consonance with Armed Service Procurement Regulation (ASPR). Any visit under the contract by Government personnel shall be coordinated with the school supervisor prior to inspection and an exit interview will be conducted with the supervisor prior to departing. All planned instructional materials and data must therefore be reviewed and concurred in by <u>both</u> the contractor and the PCO or his designated representative prior to contract award.
- 3.11 Security.

3.11.1 Security Clearances. It is not anticipated that YOTEC training will require security clearances. In the event security clearances are required, the contract shall reflect such requirement by inclusion on DD Form 254.

When required, security regulations shall apply to personnel, training materials, and space being utilized for the training program. Security under the administration of the cognizant field contract administration activity shall be in accordance with the Industrial Security Manual (DoD 5220.22-M).

3.12 Reports.

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- 3.12.1 Student Progress Reports. Tests should measure the student's ability to perform skills taught during formal instruction. Records shall be maintained on each student to cross-reference training modules completed to the student's progress toward skill performance certification. For this purpose, a sign-off sheet for objectives met is adequate. Student progress reports shall be submitted according to the contract schedule.
- 3.12.2 Special Reports. Such reports shall be submitted by the contractor in cases of prolonged student absenteeism, classroom misconduct, or other situations not compatible with the training program. When such instances occur, the PCO or his designated representative should be immediately notified by telephone and directions requested for report submission.

4. TRAINING SUPPORT

- 4.1 Contract Training Conferences. Within 15 days after receipt of the solicitation to bid, the contractor shall confirm in writing to the procuring contracting officer a date acceptable to the contractor for a precontract award training conference. The conference shall be convened at such time and place as agreed upon by both parties. One calendar month lead time shall be allowed the contractor to adequately plan and prepare the conference agenda. At the training conference, the contractor shall make a detailed presentation of the proposed training program and data as may have been developed and are required to define and evaluate the contractor's training approach. The contractor, procuring activity, PCO, training support agent and training agent, or their designated representatives, as appropriate, shall review the training program and shall reach an agreement upon detailed requirements of the training to be provided.
- 4.2 <u>Texts, Miscellaneous Tools and Materials</u>. Such items provided by the contractor are not to exceed the usual charge to regular students. All charges for instruction, textbooks, course materials and supplies shall be specified in the contract schedule.
- 4.3 Availability of Government Furnished Equipments/Materials (GFE)/(GF4). Such materials, equipments and supplies that are purely military in nature and designated as a requirement for the course of instruction may be

provided to the contractor for the period of the contract. The details for providing, use of, and return of such materials are an agenda item of the contract training conference. Such agreements shall meet the provisions of published Government standards for such actions, which generally state that the contractor is responsible for any losses incurred and is expected to return such items in like condition as received, except for reasonable wear and tear.

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- 4.4 <u>Food Service</u>. Provisions for student messing shall be as specified in the contract schedule. Requirements may range, dependent upon location of training site, from a Government-furnished meal ticket to three meals per day, seven days per week at a contractor facility or variations thereof. Other-than-Government dining facilities utilized in the conduct of the training program concerned shall meet standar: f the state restaurant and/or education code for the type of facility concerned or such other criteria acceptable to the PCO or his designated representative.
- 4.5 <u>Dermitory/Student Housing</u>. Living accommodations for conduct of VOIEC training shall be as specified in the contract schedule. For purposes of this specification, dormitory/student housing facilities are defined as living quarters meeting generally accepted criteria in the following areas:

Space - to include living, sleeping, and study areas.

Safety - to include fire protection, emergency exits, and other appropriate safeguards against hazards.

Sanitation - adequate provisions for bathing and personal hygiene.

Environmental - to include ventilation, lighting, heating and cooling.

Furnishings - to include bedding, furniture, linens, and like items.

Cleanliness - to include general cleanliness and state of repair of facilities.

General Services - to include janitorial, linen, laundry, and telephone.

Miscellaneous - to include availability to dining facility, recreational areas, and public transportation.

Such accommodations shall be subject to inspection and approval by the PCO or his designated representative.

4.6 Medical Services. Dispensary type medical services, consisting of first aid and other emergency treatments normally available to regular or resident students, will be an item of contract consideration.

4.7 <u>Transportation</u>. Transportation between the training facility and domnitory/student housing areas shall be as specified in the contract schedule. In the event transportation is required and furnished by the contractor during performance of the contract, it shall be his responsibility to procure and maintain insurance meeting the standards acceptable to the PCO or his designated representative.

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5. GLOSSARY OF TERMS

CONTRACT SKILL TRAINING. Those instructional and technical services provided to DoD personnel by commercial or industrial companies and institutions (public or private) by qualified instructors, craftsmen and technicians. Related to core mechanical and technician training in the vocational skills area leading to military job qualification and certification. See Vocational/Technical training (page 18).

CURRICULUM.

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- All training, both military and technical, conducted within a school.
- An expansion of the curriculum outline into specific topics, along with detailed topic objectives, to include behavior, conditions, and standards.
 - 3. Same as Program of Instruction (POI).

EVALUATION. A logical, deliberate process of making judgments and decisions to appraise the value of a method, procedure, or process. In training, it consists of the following steps:

- 1. Determining the purposes or objectives
- 2. Determining the criteria
- 3. Obtaining information
- 4. Making judgments
- Making decisions
- Recording results.

GOVERNMENT FURNISHED EQUIPMENT (GFE). Equipment which has been selected and is to be furnished by the Government to a contractor or Government activity for installation in, or use with, or in support of the training programs. For purposes of this document, manuals, publications, and drawings, sometimes referred to as Government Furnished Materials (GFM), are included.

INSTRUCTION. The process that occurs during the transfer of knowledge or skills to the learners as a result of planned experiences related to an area of knowledge or endeavor.

INSTRUCTIONAL UNIT. An assembly of lessons which have been integrated either to complete a usable bit of knowledge or skill, or to aid in scheduling a course or program. The basic components of courses. Sometimes referred to as Instruction Module.

INSTRUCTOR. The person doing the teaching. The term "instructor" is commonly used in lieu of "teacher" which is reserved primarily for those positions related to pure academic pursuits.

JOB. A sum total of all the functions or tasks performed within a rating or billet; a Military Occupational Specialty (MOS) or Navy Enlisted Classification (NEC).

JOB TASK ANALYSIS. A procedure for determining the tasks that either are, or should be, performed by personnel occupying a given t pe of position or fulfilling a given function. Also known as Task Analysis or Skill Analysis.

LEARNING REQUIREMENT ANALYSIS. An analysis of job or task requirements to determine specifically what the student needs to learn. The analysis specifies entry level behaviors, enabling objectives, and terminal performance criteria in the affective, cognitive, and motor performance areas.

LESSON GUIDE. An organized outline of a single lesson topic. It is individual in nature, usually reflecting accepted knowledge or procedures for a specific training situation. Also known as Lesson Plan or Program of Instruction.

METHOD. The means, techniques, procedures used during instruction. There are many methods appropriate for use. Included may be such processes as lecture, recitation, laboratory, examination, study periods, demonstrations, use of training aids, group discussions, reviews, demonstration-performance, panel discussions, role playing, case studies, craftsman, programmed instruction, and coach and pupil methods.

TRAINING PLANNING CONFERENCE. The principal planning conference formally or informally scheduled for the purpose of developing and documenting personnel and training support requirements for new or modified systems or development of a course of instruction.

OBJECTIVES.

1. Behavioral objectives are objectives written in a specified manner in order to achieve a clear and complete statement of instructional intent. Specifically, the following three conditions must be met:

- a. Describe explicitly what a student must be able to do upon completion of instruction, clearly identifying the kind of performance that he should be capable of exhibiting.
- b. State the important conditions under which the student demonstrates his mastery of the objective, describing elements of the situation fully enough so that the desired performance is clearly distinguishable from other possible behaviors.
- c. Specify the standard of performance a student must meet in demonstrating his attainment of the objective, establishing the minimum level acceptable.
- Learning objectives are an identification, in terms of trainee performance, of the knowledges and skills to be acquired by a learner. Nearly all learning objectives are composed of three elements:
- a. Behavior. Identifies what the trainee will do to demonstate what he has learned. Achievement is normally demonstrated by means of a performance test or a written achievement examination or both.
- b. <u>Conditions</u>. Describes the conditions (aiding or limiting factors) under which the desired performance is to be demonstrated.
- c. <u>Standards</u>. Defines the standards (accuracy or proficiency) which the performance must meet.
- 3. Performance objectives are a set of specific skills or knowledges which the student must learn and be able to demonstrate upon completion of training. Sometimes referred to as Terminal Objectives.

PROCURING ACTIVITY. The activity assigned the responsibility for procuring or providing the supplies or services.

PROCURING CONTRACTING OFFICER (PCO). The Government contracting officer directing and administering the procurement through the award of the contract and the signing of the actual contractual documents. Administration of portions of the contract after award may be delegated to a designated representative.

READABILITY. The ability to be read and understood. Normally used in describing a difficulty level of material in terms of a standard educational level. A number of testing methods are used to validate readability levels. Trainee materials should not exceed the 9th grade reading level for VOTEC training.

SKILL. Demonstrated ability to use knowledge effectively or capably perform a task.

STUDENT. Generally synonymous with "trainee." However, there is a trend in the direction of terming a person in recruit training, or first follow-on training, as a "trainee" and other personnel under instruction as "student."

SUBJECT. A major division of organized knowledge, such as electronics or aeronautics.

SYSTEM. A composite of subsystems, assemblies, skills, or techniques capable of performing and/or supporting a desired task. A system includes related facilities, items, materials, services, and personnel required for its operation to the degree that it can be considered a self-sufficient item in its intended environment.

SYSTEMS APPROACH. The coordinated integration of relevant subject matter, student, and instructor activities, equipment and facilities, and instructional methods to achieve specific, job-oriented learning objectives.

TASK ANALYSIS. A method by which the knowledge, skill, and affective elements of task performance are systematically examined and recorded. A task analysis brings into focus such items as the classes of behaviors, conditions of performance, and the degrees of proficiency required. Also known as Skill Analysis and Job Task Analysis.

TESTS.

- 1. Achievement Test. A general term for tests designed to measure relative accomplishment in a specific area.
- 2. Advancement Examination. An examination given periodically to Navy enlisted personnel to help select those who are to be advanced in rating and pay grade based on the qualifications established by the Manual of Qualifications for Advancement (NAVPERS 18068 series).
- 3. Criterion Test. A measurement tool used to measure observable behavior.
- 4. <u>Diagnostic Test</u>. An examination used to spotlight areas of student difficulty with subject matter or the learning situation enabling the instructor to better allot his time according to the difficulty of the individual topic or unit to be taught; a pretest to determine the student's entering level of knowledge.
- 5. <u>Identification Test</u>. A test in which the student is required to recognize a piece of equipment, a picture of equipment, a verbal description, or its function. Hay be a performance test, a written test, or other type of test.
- Performance Test. A sample work situation in which a person being tested performs a practical task for measurement of skill capability against predetermined standards.

- 7. Pretest. A test administered prior to a course, area, unit, topic, or other portion of a course, to determine knowledges, skills, and attitudes held by a student.
- 8. <u>Proficiency Test</u>. A test which is designed to measure a person's capabilities in terms of job performance. It may be composed of both performance tests and written tests. A Performance Test is sometimes defined as a Skill Demonstration, while a Proficiency Test is defined as a Comprehensive Procedure used to examine the person's capability to do what the job requires.
- 9. Progress Test. A test administered at some point in a course, area, unit, topic, or other portion of a course, to determine the degree to which students have accomplished the learning desired.
- 10. Qualifying Test. A test administered to determine whether a person is qualified for a task for which they have been selected or trained, or for which they are being considered. A Qualifying Test can be constructed as a special type of Progress Test. "Qualifying Test" may also be applied to tests used for selecting personnel for training.
- 11. Quiz. A short test administered by the instructor to measure achievement on material recently taught or on any small, newly completed unit of work.
- 12. Written Test. A test in which a person demonstrates their capabilities by written techniques. Not usually a Performance Test, and hence is usually a measure of supporting knowledges rather than skills.

TRAINED STUDENT. A student that has successfully demonstrated achievement of training course performance objectives. For contractual purposes, a "trained student" is a deliverable item for which full course payment is made.

TRAINING ACTIVITIES.

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- 1. Military commands which have a primary mission of conducting or supporting training.
- The institutions or commercial and industry activities at which courses are offered.

TRAINING AGENT. A bureau, command, office, or headquarters exercising command of, and providing support of, some major increment of the Government's total training effort. Also known as Training Agency.

TRAINING AID EQUIPMENT. Audio-visual equipment which is used by the instructor or student to enhance the process of teaching or learning; and which is not itself the subject of instruction (except when its use or maintenance, in the training environment, is the subject of instruction);

and which generally has applicability for purposes other than training. Sometimes called Instructional Aids Equipment.

TRAINING EQUIPMENT. Equipment designed for training purposes which is used by the instructor or student as an element of the process of teaching or learning. It may be subjected to repeated or continuing usage over an extended period of time without immediate degradation of its useful characteristics. Durable material which is to be expended is not included.

TRAINING PROGRAM. An assembly or series of courses or other requirements which have been organized to fulfill a broad overall training objective.

TRAINING REQUIREMENT.

- 1. A requirement to train personne! in a specified quantity to perform identified duties and thereafter be available for assignment to the duties at a specified time.
- A requirement for a training or educational program which will produce trained personnel for an identified purpose.
- 3. The performance which is required of a person in order to be effective in a given situation.

TRAINING SUPPORT. The providing of resources, such as personnel, funds, facilities, hardware, course materials, and services required to accomplish a training task.

TRAINING TASK ANALYSIS. A system for proceeding from an inventory of tasks, such as that provided by a job task analysis, to an organized set of both terminal and enabling training objectives.

UNIT OF INSTRUCTION. An assembly of lessons which have been integrated either to complete a usable bit of knowledge or skill or to aid in scheduling a course or program. The basic components of courses. Same as "Instructional Unit."

VOCATIONAL/TECHNICAL TRAINING. Vocational/Technical (VOIEC) training is that which teaches occupational skills. It includes vocational shop courses and technical or related technical subjects within the industrial arts field. "Hands-on" practice to develop required skills is inherent within VOIEC training. The objective of such training is to provide the student with entry level knowledge/skill qualifications within a specified craft or trade. Such training may be utilized for attainment of apprentice, journeyman or craftsman certification dependent upon existing standards.